

Records, circa 1920-1984

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Collection Overview

Administrative Information

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Historical Note

Theodore H. Reed joined the staff of the National Zoological Park (NZP) in 1955 when he accepted appointment as Veterinarian. When NZP Director William M. Mann retired in 1956, Reed became Acting Director. He was appointed Director in 1958. Reed continued to lead the NZP until 1983. At that time he was made Senior Advisor, in which capacity he remained until his retirement the following year.

Reed's twenty-seven year tenure as Director of the National Zoological Park was marked by tremendous change. In 1958, the NZP was in desperate need of revitalization. Its newest exhibition building was twenty-one years old, having been constructed in 1937 by the Public Works Administration. Many of the original buildings (dating to 1893) remained in use, and all were in need of repair. NZP administrative operations were housed in the dilapidated 1805 mansion, "Holt House," in dire need of renovation. Utilities were antiquated and unreliable. Inadequate appropriations prevented proper staffing of the Zoo. The professional staff lacked curators, research scientists, and adequate medical personnel.

Under Reed's direction, with assistance from the Friends of the National Zoo, a "Master Plan for the National Zoological Park" was prepared in 1961 by the firm Daniel, Mann, Johnson, and Mendenhall. The master plan was approved by the Smithsonian's Board of Regents in 1962. Federal appropriations began in fiscal year 1963 for a series of phased renovation and construction projects. Buildings renovated included the bird house (along with the construction of a new walk-through flight cage), 1965; the monkey house, 1975; the elephant house, 1975; the reptile house, 1981; and the small mammal house, 1983.

New construction carried out under the master plan included a complex for hardy-hoofed and delicate-hoofed stock, 1967; the Hospital-Research Building, 1969; the William M. Mann Memorial Lion-Tiger Exhibit, 1976; the Education-Administration Building, 1977; the Necropsy Building, 1979; the General Services and Parking Facility, 1978; and a new great-ape house, 1981. Among the several new animal exhibits built during the period were Smokey Bear Park, 1978; Beaver Valley, 1979; the North American Mammal exhibit, 1980; and Monkey Island, 1983.

The 1960s witnessed a new emphasis on developing programs to fulfill the NZP mission of scientific research, recreation, education, and conservation. Increased appropriations allowed for efficient management of the Zoo, as additional staff was hired and new offices, departments, and programs were established. A Scientific Research Department was created in the mid-1960s under the direction of John F. Eisenberg. The Department conducts important original research on aspects of animal behavior and communication, reproduction and breeding, and the structure of mammalian societies. Departmental staff also participated in several field studies in the United States and foreign countries.

Management of the NZP animal collection was reorganized and placed under the direction of a professional staff. Zoologists were hired as curators to oversee the exhibition and welfare of NZP animals. The animal health program was strengthened, and a new department of animal pathology was established. Several important additions to the animal collection were made during the period. Included were the acquisition of the white tigress, Mohini, in 1960; the gift of a pair of Komodo dragons from the government of Indonesia in 1964; and the arrival of a pair of giant pandas from the People's Republic of China in 1972. A strong breeding program was also emphasized at the Zoo. Rare or endangered species born at NZP included a snow leopard (the first born in the Western Hemisphere); lowland gorillas; white tigers; orangutans; bald eagles; a kiwi chick (the first born in captivity outside of Australia and New Zealand); and golden lion tamarins.

The education and information function of the NZP received new direction under Reed. A new system of signs and labels for animal exhibitions was developed, and public programs such as "Zoolab" were established. This aspect of the Zoo's mission benefitted considerably by the creation of the Friends of the National Zoo (FONZ). Established in 1958, FONZ is a non-profit organization designed to help develop community and public support in behalf of the NZP. Originally concerned with capital improvements and modernization, the focus of FONZ activities changed to education by the mid-1960s. Eventually, FONZ took charge of parking, food, and souvenir concessions at the NZP with the proceeds used to augment educational work and scientific research.

Perhaps the most important event in Reed's twenty-seven year career as NZP Director occurred in 1975 when the General Services Administration transferred over 3,000 acres of land in Front Royal, Virginia, to the Smithsonian Institution to establish the Conservation and Research Center (CRC). The goal of CRC is to conduct research on and develop breeding programs for endangered and exotic species.

Descriptive Entry

These records provide primary documentation of Theodore H. Reed's twenty-seven year career as Director of the National Zoological Park (NZP). Also included are a few records created during his tenure as Senior Advisor, 1983-1984. A small amount of material was created by Reed's predecessor, William M. Mann. Included are materials concerning the modernization and renovation of the NZP; administrative reorganizations and the creation of a managerial hierarchy at the Zoo; the development of NZP programs in animal management, scientific research, animal health and pathology, education and information, construction management, graphics and exhibits, and police and safety; the evolution of the idea for an NZP breeding farm, and its realization in the creation of the Conservation and Research Center in Front Royal, Virginia, in 1975; and the establishment and programs of the Friends of the National Zoo (FONZ).

Most of the files relating to the history of the NZP under Reed are found in Series 1. Also included is a subject file containing newspaper clippings, articles, and publications concerning the NZP; collected materials documenting NZP history; and files regarding NZP policy and procedures, legislation relating to the Zoo, special events held at NZP, and related materials. Files concerning the administration of the NZP by the Smithsonian Institution also provide documentation of the development of the NZP over the last four decades. Especially important are correspondence and memoranda with Secretary S. Dillon Ripley and Assistant secretaries Sidney R. Galler and David Challinor.

The records also include correspondence of Reed, 1971-1976, primarily from the general public requesting information on the NZP and its programs and files on the NZP animal collection which contain acquisition, exchange, exhibition, and life history information.

NZP's participation in the zoological park professional world is thoroughly documented in these records. The American Association of Zoological Parks and Aquariums (AAZPA) files contain materials concerning Reed's activities as an officer of the organization, as well as records documenting the NZP's membership in AAZPA. Records regarding relations between the NZP and domestic and foreign zoological parks and aquariums are found in two separate series. The files concern animal exchanges, cooperative breeding arrangements, consultation and advice provided by the NZP, and professional issues.

For additional records of the NZP see Record Unit 74.

Names and Subject Terms

This collection is indexed in the online catalog of the Smithsonian Institution under the following terms:

Subjects:

Zoo directors Zoos Zoos -- Administration

Types of Materials:

Architectural drawings Black-and-white photographs Clippings Manuscripts Maps Serials (publications)

Names:

American Association of Zoological Parks and Aquariums Conservation and Research Center (National Zoological Park) Friends of the National Zoo (U.S.) Mann, William M., 1886-1960 Reed, Theodore H.

Container Listing

Series 1: NATIONAL ZOOLOGICAL PARK OFFICES, OFFICIALS, AND PROGRAMS, 1955-1984 AND UNDATED.

Note: This series provides extensive documentation of the administration of the National Zoological Park (NZP) and the development of its programs during Theodore H. Reed's tenure as Acting Director, 1956-1958, and Director, 1958-1983. Included are records concerning managerial reorganizations and the creation of an administrative hierarchy at the NZP; the development of NZP programs in animal management, zoological research, animal health, pathology, education, construction management, and graphics and exhibits; the origin and development of the idea for an NZP breeding farm, culminating in the creation of the Conservation and Research Center in Front Royal, Virginia, in 1975; the establishment and programs of the Friends of the National Zoo (FONZ); and the modernization of NZP exhibits and facilities.

The records are arranged in a file plan developed when many of the current NZP offices were established in the late 1960s and early 1970s. Records of predecessor offices or files relating to similar functions are filed under the current office.

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OFFICE OF ANIMAL MANAGEMENT Summary: OFFICE OF ANIMAL MANAGEMENT

Prior to the early 1960s, management of the NZP animal collection was primarily the responsibility of the animal keeper force. In 1961, a professional zoologist, Waldfried T. Roth was appointed General Curator in charge of the Animal Department. Roth resigned in 1964, and Donald R. Dietlein was appointed Manager of the Animal Department. In 1968, the Department of Living Vertebrates (DLV) was created to manage the NZP animal collection. Donald D. Bridgewater was named Head of the new Department. Kerry A. Muller was given management of the Bird Division and Jaren G. Horsley was hired to direct the Reptile Division. DLV was abolished in 1971, and administration of the animal collection was given to Floris M. Garner, Assistant Director for Zoological Programs. Garner resigned the following year, and the Office of Animal Management (OAM) was created. Horsley was appointed General Curator of the new office.

Summary: Prior to the early 1960s, management of the NZP animal collection was primarily the responsibility of the animal keeper force. In 1961, a professional zoologist, Waldfried T. Roth was appointed General Curator in charge of the Animal Department. Roth resigned in 1964, and Donald R. Dietlein was appointed Manager of the Animal Department. In 1968, the Department of Living Vertebrates (DLV) was created to manage the NZP animal collection. Donald D. Bridgewater was named Head of the new Department. Kerry A. Muller was given management of the Bird Division and Jaren G. Horsley was hired to direct the Reptile Division. DLV was abolished in 1971, and administration of the animal collection was given to Floris M. Garner, Assistant Director for Zoological Programs. Garner resigned the following year, and the Office of Animal Management

(OAM) was created. Horsley was appointed General Curator of the new office.

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	OFFICE OF ANIMAL PROGRAMS Summary: OFFICE OF ANIMAL PROGRAMS
	In 1979, John F. Eisenberg was appointed Assistant Director for Animal Programs. At that time the management of the NZP animal collection was reorganized - the Office of Animal Management was abolished and replaced by the Office of Animal Programs (OAP). The new office

and replaced by the Office of Animal Programs (OAP). The new office was comprised of four Departments under the direction of Eisenberg -Ornithology, Herpetology, Mammalogy, and Registrar. Eisenberg resigned in 1982. Devra G. Kleiman was appointed Acting Assistant Director for Zoological Programs.

Summary: In 1979, John F. Eisenberg was appointed Assistant Director for Animal Programs. At that time the management of the NZP animal collection was reorganized - the Office of Animal Management was abolished and replaced by the Office of Animal Programs (OAP). The new office was comprised of four Departments under the direction of Eisenberg -Ornithology, Herpetology, Mammalogy, and Registrar. Eisenberg resigned in 1982. Devra G. Kleiman was appointed Acting Assistant Director for Zoological Programs.

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	Theodore H. Reed was appointed Veterinarian at the NZP in 1955. Reed was only the second full-time staff Veterinarian hired by the Zoo - the first being Carter H. Anthony who served for a short time in the early 1940s. Most medical work performed on NZP animals was by veterinarians

Most medical work performed on NZP animals was by veterinarians from other government agencies and local colleges and universities. Reed was appointed Director in 1958, and replaced as Veterinarian by James F. Wright. After Wright's resignation in 1962, Clinton W. Gray was appointed to the post. Veterinary medicine was recognized as an official administrative unit of the NZP in 1969, when the Animal Health Department was established. Its name was changed to the Division of Animal Health in 1971; the Office of Animal Health (OAH) in 1973; and the Department of Animal Health in 1980. Gray continued in charge of animal health until 1975. In that year R. Mitchell Bush was appointed

	Chief of OAH. During 1974-1975, veterinary medicine was combined with pathological work under the Office of Animal Health and Pathology. Summary: Theodore H. Reed was appointed Veterinarian at the NZP in 1955. Reed was only the second full-time staff Veterinarian hired by the Zoo - the first being Carter H. Anthony who served for a short time in the early 1940s. Most medical work performed on NZP animals was by veterinarians from other government agencies and local colleges and universities. Reed was appointed Director in 1958, and replaced as Veterinarian by James F. Wright. After Wright's resignation in 1962, Clinton W. Gray was appointed to the post. Veterinary medicine was recognized as an official administrative unit of the NZP in 1969, when the Animal Health Department was established. Its name was changed to the Division of Animal Health in 1971; the Office of Animal Health (OAH) in 1973; and the Department of Animal Health in 1980. Gray continued in charge of animal health until 1975. In that year R. Mitchell Bush was appointed Chief of OAH. During 1974-1975, veterinary medicine was combined with pathological work under the Office of Animal Health and Pathology.
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	The first pathologist to join the NZP staff was Robert M. Sauer who was appointed in 1968. The Division of Pathology was established in 1971. Its name was changed to the Office of Pathology in 1975 and to the Department of Pathology in 1980. Sauer remained in charge of pathological work at the NZP until 1975. Richard J. Montali was named Chief of the Office of Pathology in that year. Summary: The first pathologist to join the NZP staff was Robert M. Sauer who was appointed in 1968. The Division of Pathology was established in 1971. Its name was changed to the Office of Pathology in 1975 and to the Department of Pathology in 1980. Sauer remained in charge of pathological work at the NZP until 1975. Richard J. Montali was named Chief of the Office of Pathology in that year.
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	The position of Registrar was established under the Assistant Director for Animal Programs in 1979. Judith Block was appointed to the post. Summary: The position of Registrar was established under the Assistant Director for Animal Programs in 1979. Judith Block was appointed to the post.
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OFFICE OF EDUCATION Summary: OFFICE OF EDUCATION

Prior to the early 1960s, the education/information mission of the NZP was primarily carried out by the staff of the Office of the Director. In 1962, Marion McCrane, a zoologist, was hired to head the Information and Education Section. Duties of the Section included signage and labels; dissemination of information on the zoo and its programs; and service as NZP liaison with the media. Sybil E. Hamlet was named Acting Head of the section after McCrane resigned in 1969. In 1972, the Division of Interpretation was created to administer the public service activities of the NZP. Saul W. Schiffman was appointed Chief. The new division's

duties were expanded to include exhibit production. In 1974, the Office of Education and Information was established, and the following year Judith White was named Chief. Its name was changed to the Office of Education in 1978.

Summary: Prior to the early 1960s, the education/information mission of the NZP was primarily carried out by the staff of the Office of the Director. In 1962, Marion McCrane, a zoologist, was hired to head the Information and Education Section. Duties of the Section included signage and labels; dissemination of information on the zoo and its programs; and service as NZP liaison with the media. Sybil E. Hamlet was named Acting Head of the section after McCrane resigned in 1969. In 1972, the Division of Interpretation was created to administer the public service activities of the NZP. Saul W. Schiffman was appointed Chief. The new division's duties were expanded to include exhibit production. In 1974, the Office of Education and Information was established, and the following year Judith White was named Chief. Its name was changed to the Office of Education in 1978.

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	OFFICE OF GRAPHICS AND EXHIBITS Summary: OFFICE OF GRAPHICS AND EXHIBITS
	 The Office of Graphics and Exhibits was established in 1974 with Robert E. Mulcahy as Chief. Prior to 1974, exhibit production was a task of the Division of Interpretation. Joseph Falletta served as Head of the Exhibit Shop. Summary: The Office of Graphics and Exhibits was established in 1974 with Robert E. Mulcahy as Chief. Prior to 1974, exhibit production was a task of the Division of Interpretation. Joseph Falletta served as Head of the Exhibit Shop.
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OFFICE OF FACILITIES MANAGEMENT Summary: OFFICE OF FACILITIES MANAGEMENT

The Office of Facilities Management (OFM) was established in 1974, with Emanuel Petrella as Chief. OFM provides operational supporting services, maintenance and repair of the physical plant, and maintenance of the horticultural features of the Zoo. Prior to 1974 these duties were performed by the Operations and Maintenance Department, circa 1950s-1972, and the Office of Buildings and Grounds, 1972-1974. Summary: The Office of Facilities Management (OFM) was established in 1974, with Emanuel Petrella as Chief. OFM provides operational supporting services, maintenance and repair of the physical plant, and maintenance of the horticultural features of the Zoo. Prior to 1974 these duties were performed by the Operations and Maintenance Department, circa 1950s-1972, and the Office of Buildings and Grounds, 1972-1974.

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OFFICE OF CONSTRUCTION MANAGEMENT Summary: OFFICE OF CONSTRUCTION MANAGEMENT

In 1970, the Planning and Design Office was created at NZP to oversee the development and modernization of the Park. Norman C. Melun, an architect, was selected to direct the office. The Office of Construction Management (OCM) was established in 1974. Directors of OCM have included Robert C. Engle, 1974-1978; David Boothe, Acting Chief, 1978; Fred G. Barwick, 1979-1981; and Donald Muddiman, 1981- . Summary: In 1970, the Planning and Design Office was created at

In 1970, the Planning and Design Office was created at NZP to oversee the development and modernization of the Park. Norman C. Melun, an architect, was selected to direct the office. The Office of Construction Management (OCM) was established in 1974. Directors of OCM have included Robert C. Engle, 1974-1978; David Boothe, Acting Chief, 1978; Fred G. Barwick, 1979-1981; and Donald Muddiman, 1981-.

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OFFICE OF POLICE AND SAFETY Summary: OFFICE OF POLICE AND SAFETY

	The Office of Police and Safety was established in 1975 with Samuel L. Middleton, Jr., as Chief. Summary: The Office of Police and Safety was established in 1975 with Samuel L. Middleton, Jr., as Chief.
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	OFFICE OF MANAGEMENT SERVICES Summary: OFFICE OF MANAGEMENT SERVICES
	The Office of Management Services (OMS) was established in 1974. The duties of OMS include budget, fiscal, and personnel matters. Directors of OMS have included Joe W. Reed, 1974-1978, and Vincent J. Doyle, 1978 Prior to the creation of OMS, similar duties were performed by the Administrative Assistant to the Director. Summary: The Office of Management Services (OMS) was established in 1974. The duties of OMS include budget, fiscal, and personnel matters. Directors of OMS have included Joe W. Reed, 1974-1978, and Vincent J. Doyle, 1978 Prior to the creation of OMS, similar duties were performed by the Administrative Assistant to the Comparison of OMS have included Joe W. Reed, 1974-1978, and Vincent J. Doyle, 1978 Prior to the creation of OMS, similar duties were performed by the Administrative Assistant to the Director.
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	Created in 1958, the Friends of the National Zoo (FONZ) is a non- profit organization designed to help develop community and public support in behalf of the NZP. FONZ activities have included operation of concessions and parking, educational programs, and the development of a guide service. Summary: Created in 1958, the Friends of the National Zoo (FONZ) is a non-profit organization designed to help develop community and public support in behalf of the NZP. FONZ activities have included operation of concessions and parking, educational programs, and the development of a guide service.
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Note: These records document the administration of the National Zoological Park (NZP) by the Smithsonian Institution. The files also concern relations between the NZP and Smithsonian administrative offices, bureaus, and programs. Correspondence and memoranda with Secretary S. Dillon Ripley and Assistant Secretaries Sidney R. Galler and David Challinor provides primary documentation of the history of the NZP and the development of its programs during the tenure of Director Theodore H. Reed.

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Series 3: SUBJECT FILE, CIRCA 1920-1982. ARRANGED ALPHABETICALLY.

Note: This series contains miscellaneous records relating to the history and administration of the National Zoological Park (NZP). Included are NZP annual reports, newspaper articles and clippings relating to the NZP; records of NZP staff meetings and committees; files regarding symposia, conferences, and tours at the NZP; legislation relating to the NZP; records concerning NZP policy, and procedures; collected materials on NZP history, including correspondence of early staff; and files documenting the opening of NZP buildings and exhibits.

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Box 68 of 100	Folder 5 Education and Administration Building. Blueprints and plans
Box 68 of 100	Folder 6 Education and Administration Building. Furnishings, 1975-1976

Box 68 of 100	Folder 7 Education and Administration Building. Director's Office
Box 68 of 100	Folder 8 Education and Administration Building. Office of Management Services, 1976
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Box 68 of 100	Folder 16 Federal Times Series. "The Zoo You Don't See." Pt. 2, "Remember Dzimbo?," 4 April 1977
Box 68 of 100	Folder 17 Federal Times Series. "The Zoo You Don't See." Pt. 3, "Zoo Treated Private Animals," 11 April 1977
Box 68 of 100	Folder 18 Federal Times Series. "The Zoo You Don't See." Pt. 4, "Staffers Sought Reed Ouster," 18 April 1977
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Box 69 of 100	Folder 12 Humor, 1959-1967
Box 69 of 100	Folder 13 International Congress of Zoology, 1963
Box 69 of 100	Folder 14 International Zoo News, Zoo-Centrum, Zeist, Holland, 1957-1970
Box 69 of 100	Folder 15 International Zoo Yearbook, 1978-1980
Box 69 of 100	Folder 16 Senator Nancy Kassebaum, 1980
Box 69 of 100	Folder 17 Legislation. H. R. 12075 - Bill Prohibiting Importation of Cobra Snakes, 1957-1960
Box 69 of 100	Folder 18 Legislation. Public Law 86-702, H. R. 10598, 2 Sept 1960 - "An Act to clarify certain provisions of the criminal code relating to the importation or shipment of injurious mammals, birds ," 1960-1964
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Box 74 of 100	Folder 9 United States Department of State, 1962-1965
Box 74 of 100	Folder 10 Ernest P. Walker, 1962-1964. Mostly concerns Walker's Check List of Genera of Recent Mammals of the World
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Series 4: GENERAL CORRESPONDENCE, 1971-1976. ARRANGED CHRONOLOGICALLY.

Note: This series consists primarily of correspondence written to Theodore H. Reed by the general public. Most of the letters are requests for general information on the National Zoological Park (NZP), its exhibits, and animal collection. Also included are letters expressing criticisms and complaints from visitors to the NZP. A small amount of the correspondence is from zoological park directors and staff, zoologists, and other scientists.

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Series 5: NATIONAL ZOOLOGICAL PARK ANIMAL COLLECTION FILES, 1932-1941, 1946-1977, AND UNDATED. ARRANGED ALPHABETICALLY.

Note: This series consists of correspondence, memoranda, reports, publications, notes, and photographs concerning the National Zoological Park (NZP) animal collection. The records contain information on the acquisition, exchange, exhibition, and life histories of certain NZP animals. Included are records documenting animal gifts and exchanges between the NZP and foreign governments; files concerning breeding and births of NZP animals; and materials documenting expeditions and trips by NZP staff to collect and acquire animals. For additional records documenting NZP animals see Series 1, Boxes 13-22, under Office of Animal Management.

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Series 5: NATIONAL ZOOLOGICAL PARK ANIMAL COLLECTION FILES, 1932-1941, 1946-1977, AND UNDATED. ARRANGED ALPHABETICALLY.

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Series 6: AMERICAN ASSOCIATION OF ZOOLOGICAL PARKS AND AQUARIUMS FILES, 1961-1984. ARRANGED ALPHABETICALLY.

Note: This series consists of records primarily documenting Theodore H. Reed's activities as an officer and member of the American Association of Zoological Parks and Aquariums (AAZPA). Also included are files concerning the National Zoological Park's membership in the AAZPA. Reed served the AAZPA as Secretary, 1961-1962; President-Elect, 1962-1963; and President, 1963-1964. He was nominated to the AAZPA Board of Directors in 1981. The records include Reed's correspondence as an AAZPA officer; files on AAZPA committees, conferences, and meetings; and materials concerning AAZPA programs, including the Species Survival Plan.

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Series 7: UNITED STATES ZOOLOGICAL PARKS AND AQUARIUMS, 1957-1979. ARRANGED ALPHABETICALLY.

Note: This series consists of correspondence, memoranda, publications, newspaper clippings, notes, and related materials documenting relations between the National Zoological Park (NZP) and other zoological parks and aquariums in the United States. Most of the correspondence concerns requests for information on the NZP animal collection, programs, and facilities. Other records concern animal exchanges and cooperative breeding agreements; consulting work performed by NZP staff; and professional issues.

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Series 8: FOREIGN ZOOLOGICAL PARKS AND AQUARIUMS, 1958-1980. ARRANGED ALPHABETICALLY.

Note: This series consists of records documenting relations between the National Zoological Park (NZP) and foreign zoological parks and aquariums. Subject matter of the records is similar to the material found in Series 7.

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